

Therapeutic Architecture: Mental & Behavioral Health Facilities

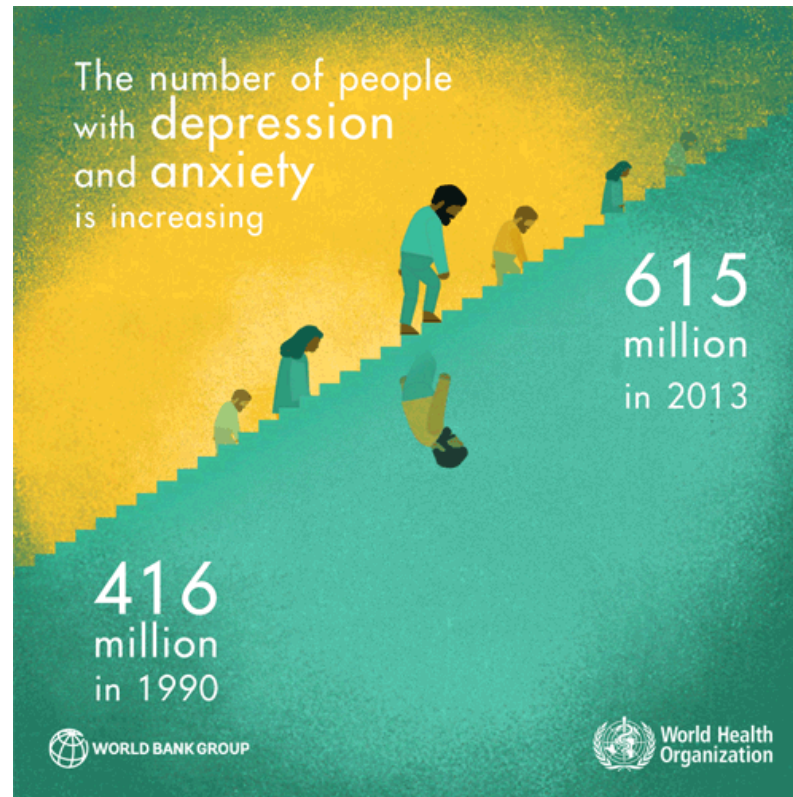
European Healthcare Design
London, 18 June, 2019

Naomi Sachs & Mardelle Shepley
Cornell University



2016 Data (SAMHSA & WHO)

- ▶ **44.7 million US** adults experienced mental illness in the past year
 - ▶ **10.4** had a serious mental illness
 - ▶ **35 million** received mental health services
- ▶ **21 million** 12+ needed substance abuse treatment
 - ▶ **3.8 million** received substance treatment



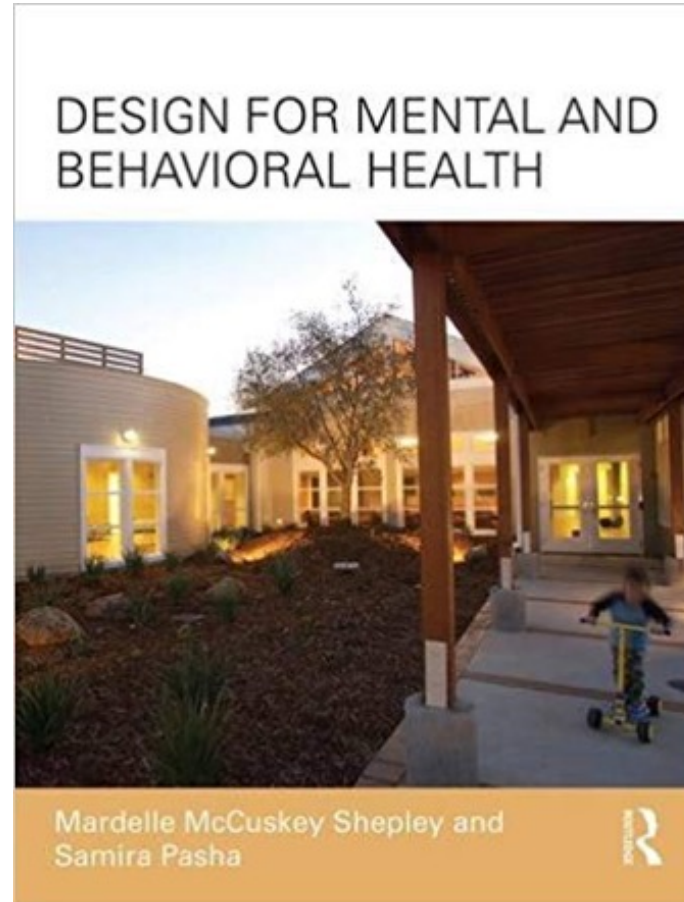
State of Research

- ▶ Overall increased demand for mental health services
- ▶ Little research about MBH facility design
- ▶ Research-informed / evidence-based design (EBD) strategies open doors to dialogue and research



Literature Review: Phase 1

- ▶ 300+ article **literature review** (2013) supplemented by a follow-up review of 100+ publications and a book
- ▶ Results of review: **17 topics** covering staff & patient needs



Purpose of Study

- ▶ Identify **design features** that critically impact staff and patients in MBH environments
- ▶ Develop a **tool** to evaluate MBH facilities
- ▶ Supported by the Academy of Architecture for Health Foundation

Research Team

- ▶ Cornell University
- ▶ architecture+
- ▶ Shepley Bulfinch





Student research assistants

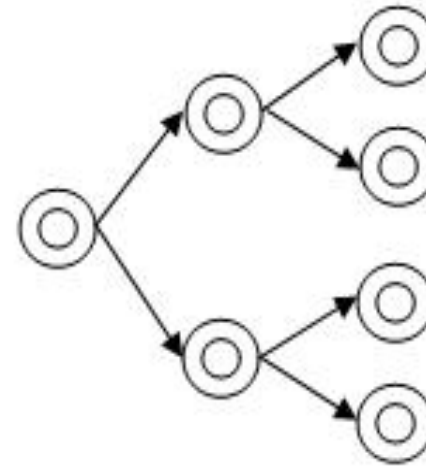
- ▶ 2 Bachelors students
- ▶ 3 Masters students
- ▶ 1 PhD student

Methods Phase 1: Interviews

1. Interview and focus group method
2. **How important were the topics and were they inclusive?**
3. Interviewees identified via snowball sampling

Methods Phase 1: Interviews

4. Process initiated with 4 experts:
 - a. 20+/- years of experience as clinicians, design researchers or design practitioners
 - b. published or produced MBH projects
5. After 4 iterations, representatives from each discipline identified
6. PI contacted potential interviewees by email/phone



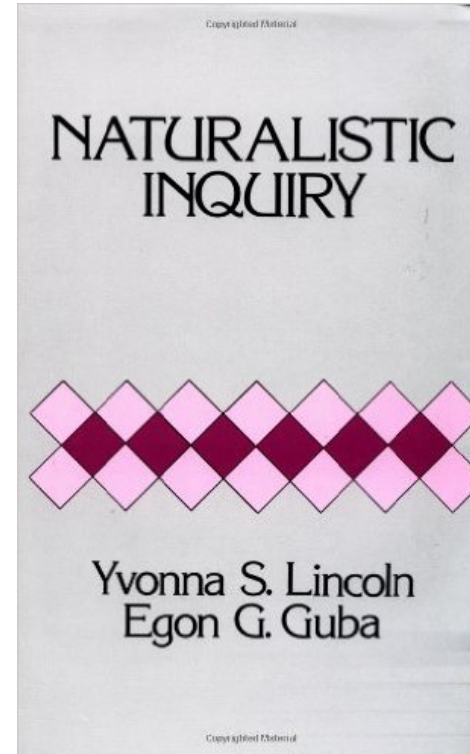
Source: explorable.com

Methods Phase 1: Interviews

- ▶ Included 22 potential subjects from North America and Australia
- ▶ 19 responded and agreed to participate
 - ▶ 7 clinicians
 - ▶ 4 academics/researchers
 - ▶ 5 architects/designers
 - ▶ 1 researcher/practitioner
 - ▶ 2 administrators

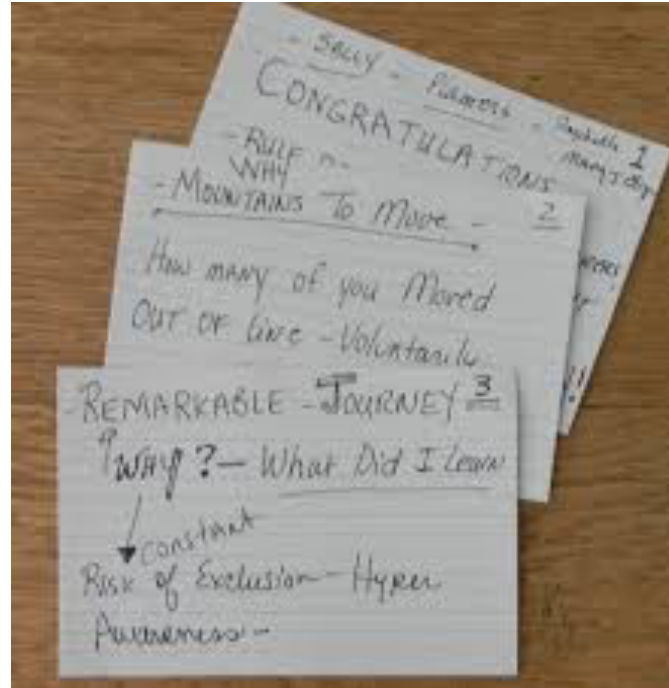
Methods Phase 1: Interviews

- ▶ Interviews lasted 25-40 minutes
- ▶ Transcripts analyzed using grounded theory method described by Lincoln & Guba (1985)



Methods Phase 1: Interviews

- ▶ 761 notecards generated
- ▶ Cards sorted into common topic categories
- ▶ Second reviewer sorts cards independently to confirm consistency of the categorization



Quality of
Methods

Relation to
Topic

Frequency of
Citation

1. Deinstitutionalized
2. Orderly and organized
3. Well-maintained
4. Furnishings
5. Access to nature
6. Maximum daylight
7. Staff safety/security
8. Staff respite
9. Low density rooms
10. Social interaction /community
11. Mix of seating
12. Autonomy/spontaneity
13. Staff patient interaction
14. Nurse station
15. Indoor/outdoor therapy
16. Smoking rooms
17. Suicide resistant FFE



Appropriate for
Study



Exploration
of Issues



Shared
Definition

Results: 1. Deinstitutionalization

- ▶ Every interviewee considered deinstitutionalization/homelike a **critical** aspect of MBH setting
- ▶ However, **definition of “homelike” unclear**
 - ▶ Not everyone embraces the traditional vision of home; to some the notion may be disturbing
 - ▶ The essence of ‘home’ has more to do with feeling welcome and secure



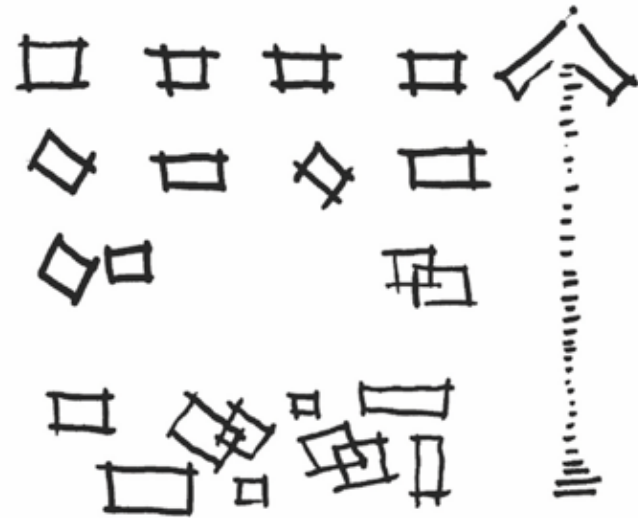
Results: 1. Deinstitutionalization

A Veterans Administration staff member stated:

You're dealing with a population that is probably 25% literally homeless, and at least another 25% are sort of homeless, like they're living in somebody's garage or their relative's basement or some place that would hardly seem like home [to many of us].

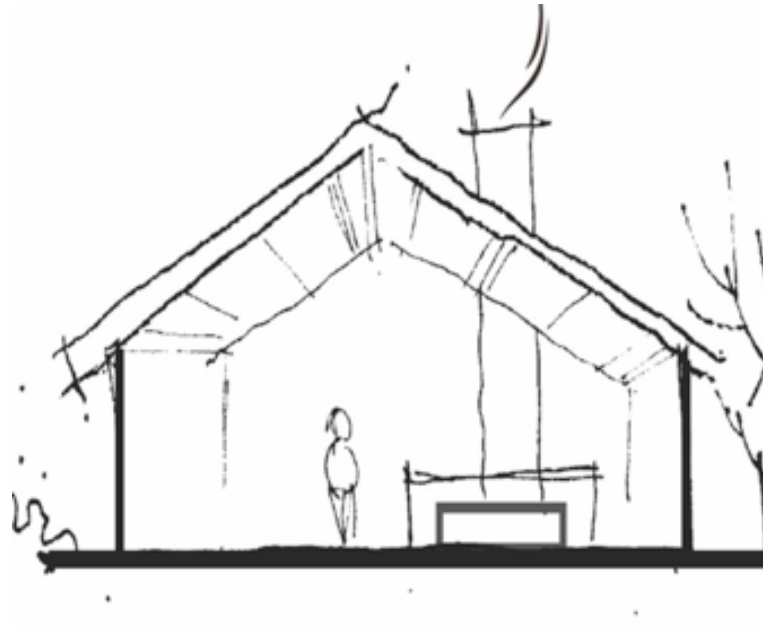
Results: 2. Orderly & Organized

- ▶ Most interviewees expressed **concern over the term “orderly and organized”**
- ▶ Does not account for the comfortable “complexity” of activities in a psychiatric facility



Results: 3. Well-maintained Environment

- ▶ Nearly every interviewee **strongly supported a well-maintained environment**
- ▶ High-quality environments convey a sense of respect for patients
- ▶ Relationship between well-maintained environments and the incidence of property destruction



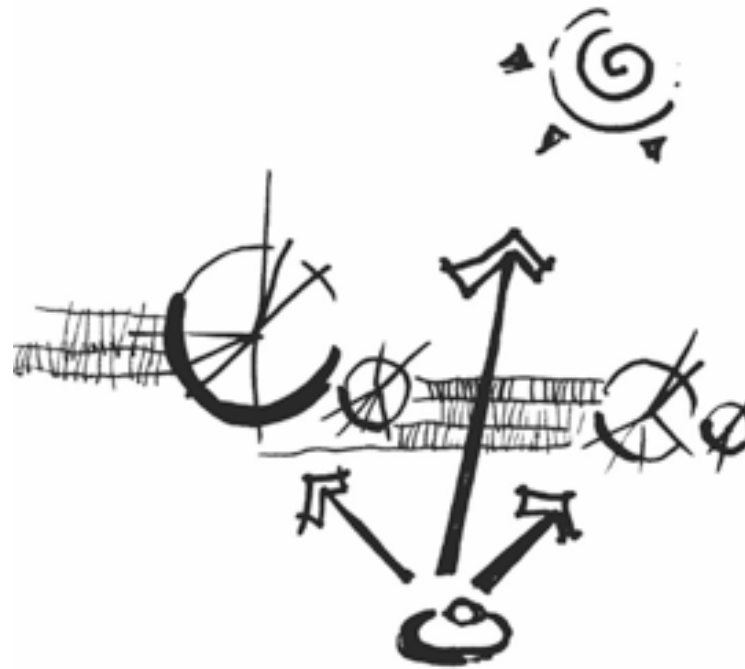
Results: 4. Damage-resistant & Attractive Furnishings

- ▶ Most interviewees believed **damage-resistant furnishings are critical**
- ▶ But difficult to find durable, non-institutional, reasonably priced furniture



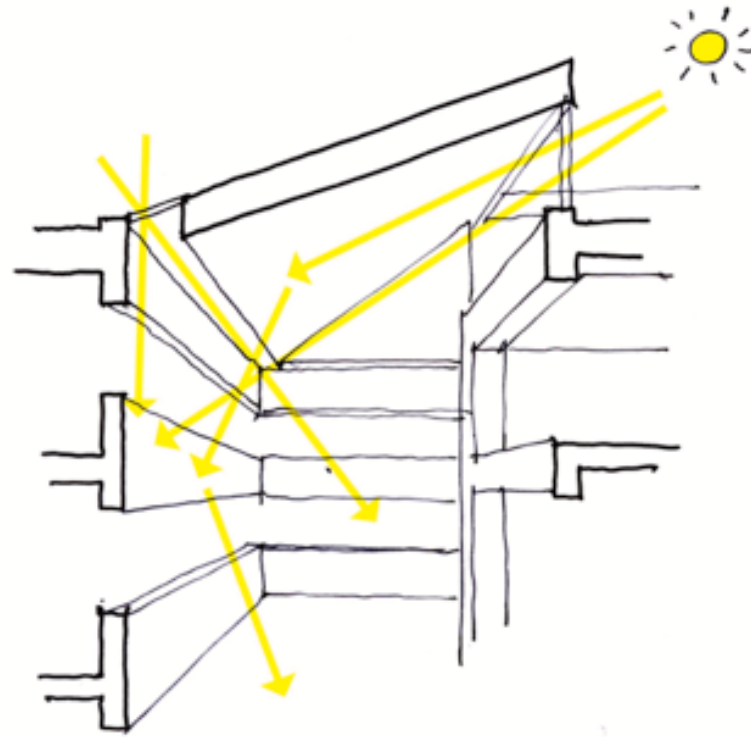
Results: 5. Access To Nature

- ▶ All but one interviewee believed **visual and physical access to nature was critical**
- ▶ One interviewee remarked that nature is important in ways “we may not even completely understand.”
- ▶ Another called access to nature “the next great frontier” in the design of mental health facilities



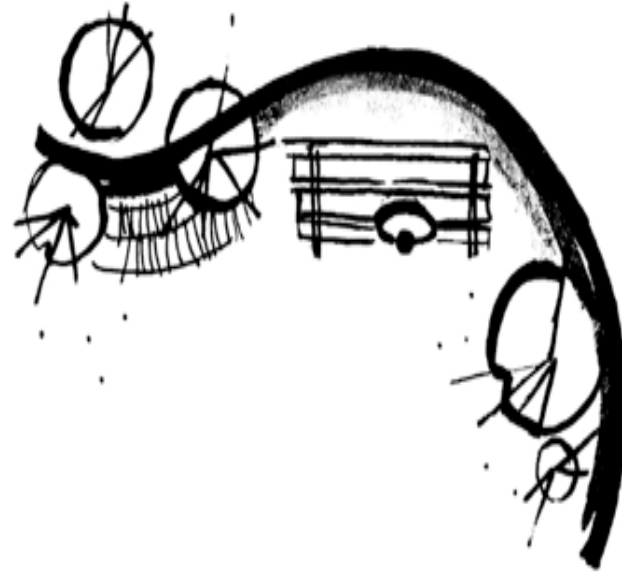
Results: 6. Maximum Daylight

- ▶ Agreement that provision of **extensive daylight is critical**
- ▶ But “nobody is quite sure how to do it”
- ▶ Electrical lighting is an inadequate substitute



Results: 7. Staff Safety/Security

- ▶ Most interviewees felt that promoting **staff safety is a priority** and could be improved



Results: 8. Staff Respite

- ▶ Most interviewees believed space for **staff respite is an important issue**
- ▶ No consensus as to the exact nature and location of staff respite amenities



Krueger Family Healing Garden
Photo: Therapeutic Landscapes Network

Results 9: Low Density Bedrooms

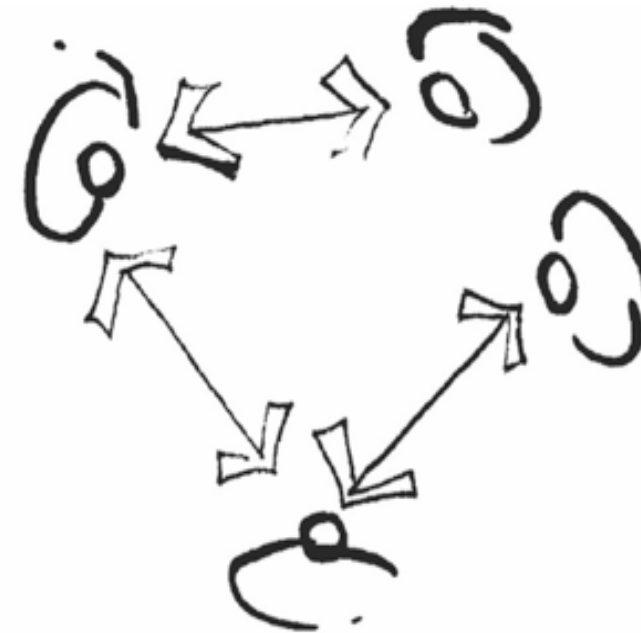
- ▶ Agreement that **research is needed**
- ▶ **Private and / or semiprivate rooms preferred**
- ▶ Private rooms recognized as increasing construction costs and inhibiting supervision
- ▶ Private bedrooms / bathrooms linked to patient diagnosis and acuity



Vermont Psychiatric Hospital, architecture+

Results 10 & 13: Patient Staff Interaction/Observation

- ▶ Most experts thought **private areas for staff-patient interaction are essential**
- ▶ A recurring concern was the need for **spaces that facilitate a variety of social activities**



Results: 11. Mix of Seating

- ▶ Nearly all interviewees felt that **mix of seating arrangements are important to facilitate activities**
- ▶ Need variety of seating arrangements to support both one-on-one interactions or group therapy



Seattle Children's, ZGF/architecture+

Results: 12. Autonomy & Spontaneity

- ▶ The importance of spaces conducive to autonomous and spontaneous behavior commonly acknowledged
- ▶ Importance of environmental amenities such as computers or video games, and spaces such as kitchens



Fountain House, Elskop Scholz Architecture

Results: 14. Nurse Station Configuration

- ▶ **Nurse station design of great interest to all but one interviewee**
- ▶ **The debate between open and closed stations focuses on balancing needs for patient supervision and staff safety**



Bryce Hospital,
Sherlock, Smith & Adams/architecture+

Results: 15. Indoor/Outdoor Therapy

- ▶ All interviewees affirmed the **importance of outdoor and indoor therapeutic spaces**
- ▶ Examples of amenities that could be offered include supervised indoor swing, ping-pong table, stationary bicycle



Worcester Recovery Center,
Ellenzweig with architecture+

Results: 16. Smoking Rooms

- ▶ Several interviewees stated **accommodating smoking is not an important topic**
- ▶ Nicotine substitutes are often provided and smoking is not allowed
- ▶ A minority of interviewees disagreed



Results: 17. Suicide Resistance

- ▶ Most participants felt the development of **suicide-resistant equipment was critical**, evolving
- ▶ Few thought that it has already been thoroughly explored
- ▶ Additional dialogue required in spite of availability of current guidelines

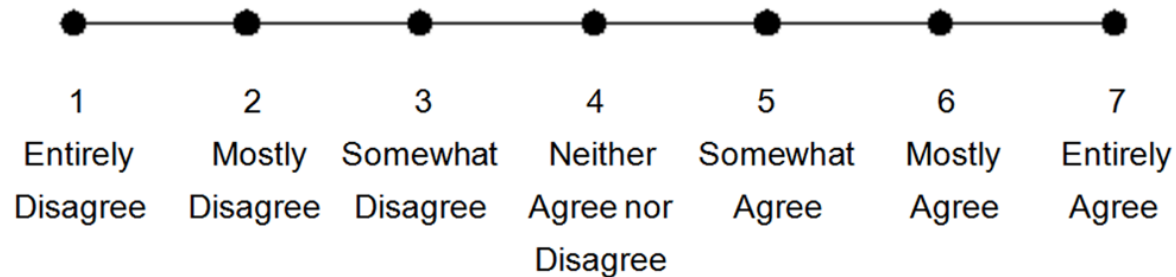


Topics Generated From Literature Review	% Interviewees Supporting Lit Review Topic for Survey
Deinstitutionalized	100% (16/16)
Orderly/organized	87.5% (14/16)
Well-maintained	87.5% (14/16)
Damage resistant furniture	87.5% (14/16)
Visual/physical nature access	93.8% (15/16)
Maximum daylight	100% (17/17)
Staff safety/security	70.6% (12/17)
Staff support/respite	76.5% (13/17)
Private/low density rooms	100% (17/17)
Social interaction/community	82.3% (14/17)
Mix of seating	94.1% (16/17)
Autonomy & spontaneity	88.2% (15/17)
Patient-staff interaction	94.1% (16/17)
Nurse station observation	94.1% (16/17)
Indoor & outdoor therapy	100% (17/17)
Smoking rooms	64.7% (11/17)
Suicide resistant furnishings	76.5% (13/17)

Topics from Literature Review	Interview/Focus Topics	Combined Content
Deinstitutionalized		Deinstitutionalized
Orderly/organized		Orderly/organized
	Attractive/aesthetic	Attractive/aesthetic
Well-maintained		Well-maintained
Damage resistant furniture		Damage resistant furniture
	Quality landscaping	Quality landscaping
Visual/phys nature access		Visual/phys nature access
	Attractive/comfort furniture	Attractive/comfort furniture
	Good electric lighting	Good electric lighting
Maximum daylight		Maximum daylight
	Noise control	Noise control
Staff safety/security		Staff safety/security
Staff support/respite		Staff support/respite
	Impact of experience	Impact of experience
	Private bathrooms	Private bathrooms
Private/low density rooms		Private/low density rooms
Social interact/community		Social interact/community
Mix of seating		Mix of seating
Autonomy & spontaneity		Autonomy & spontaneity
Patient-staff interaction		Patient-staff interaction
	Positive Distraction	Positive Distraction
	Staff respite	Staff respite
Nurse station observation		Nurse station observation
Indoor & outdoor therapy		Indoor & outdoor therapy
Smoking rooms		Smoking rooms
Suicide resistant furnishing		Suicide resistant furnishing
	Impact of LOS	Impact of LOS
	Impact of unit size	Impact of unit size

Phase 2 (Pilot): Psychiatric Staff Environmental Design Survey (PSED) Survey

- ▶ 17 demographic, 63 Likert-style, 11 ranking, and two open-ended questions; built in Qualtrics
- ▶ 7-point scale “not important at all” to “extremely important; and “very ineffective” to “very effective”



- ▶ 20 minutes to complete
- ▶ 134 respondents

Phase 2: Method

- ▶ Psychiatric nurse organizations distributed survey via an online blog or membership letter
- ▶ One facility distributed the survey directly to staff via email
- ▶ Gift cards used as incentive



Phase 2: Variables

- ▶ Studied *importance* and *effectiveness* of environmental interventions (qualities and features) identified in Phase 1, and the relationship between the two
- ▶ Additionally, explored strategies such as **private bedrooms and bathrooms** and **open vs closed nurse stations**



Phase 2: Variables Explored

- ▶ **Environmental *qualities*:** Overarching conceptual design goals (i.e., autonomy and spontaneity)
 - ▶ **Environmental *characteristics*:** Aspects of the environment that contribute to the effectiveness of qualities (i.e., gardens and views of nature)
- ▶ **Environmental *features*:** Specific physical interventions (i.e., access to the outdoors)



Phase 2: Hypothesis One Results

Psychiatric Staff Environmental Design (PSED) Research Tool

- ▶ The **usefulness** of the PSED tool was corroborated
- ▶ More facility information and **clustering of topics** needed
- ▶ Provides **baseline** to compare with patient responses

Phase 2: Hypothesis Two Results

Importance versus Effectiveness

- ▶ **Significant difference** between the perceived importance of desirable qualities and features and the degree to which they were present (effectiveness)
- ▶ Disconnect could have **negative consequences** on staff satisfaction, retention

Importance of environmental qualities & features: all settings

Quality:	<i>M</i>	<i>SD</i>	Orderly	Homelike	Aesthetic	Outdoors	Maintain			
Maintained	6.26	.690	.05	ns	ns	ns	--			
Outdoors	6.01	.796	ns	ns	ns	--				
Aesthetic	5.92	.947	ns	ns	--					
Homelike	5.88	1.025	ns	--						
Orderly	5.80	.957	--							
										Maintenance most important quality
										Staff safety most important feature
Feature:	<i>M</i>	<i>SD</i>	Attr furnit	Staff resp	Resis furnit	Elec light	Conf furnit	Daylight	Noise cntrl	Staff safety
Staff safety	6.60	.842	.001	.001	.001	.001	.001	ns	ns	--
Noise control	6.38	.742	.001	.05	.05	ns	ns	ns	--	
Daylighting	6.33	.746	.001	ns	ns	ns	ns	--		
Comfort furniture	6.11	.781	.05	ns	ns	ns	--			
Electric light	6.09	.740	.05	ns	ns	--				
Resistant furniture	5.90	1.146	.05	ns	--					
Staff respite	5.87	1.334	.05	--						
Attract furniture	5.53	1.004	--							

Phase 3: Revised PSED/PPED Surveys

- ▶ **Psychiatric Staff Environmental Design (PSED) Tool**
- ▶ **Psychiatric Patient Environmental Design (PPED) Tool**
- ▶ Staff and Patient / Client feedback on importance and effectiveness of environmental qualities, features, and characteristics
- ▶ Rank / prioritize environmental qualities, features, characteristics

Phase 3: Methods

- ▶ **2 healthcare organizations** (CA and NY)
- ▶ **3 facilities** (2 in CA, 1 in NY)
- ▶ PSED administered online via Qualtrics at all 3 facilities
- ▶ PPED administered on paper at 2 CA facilities

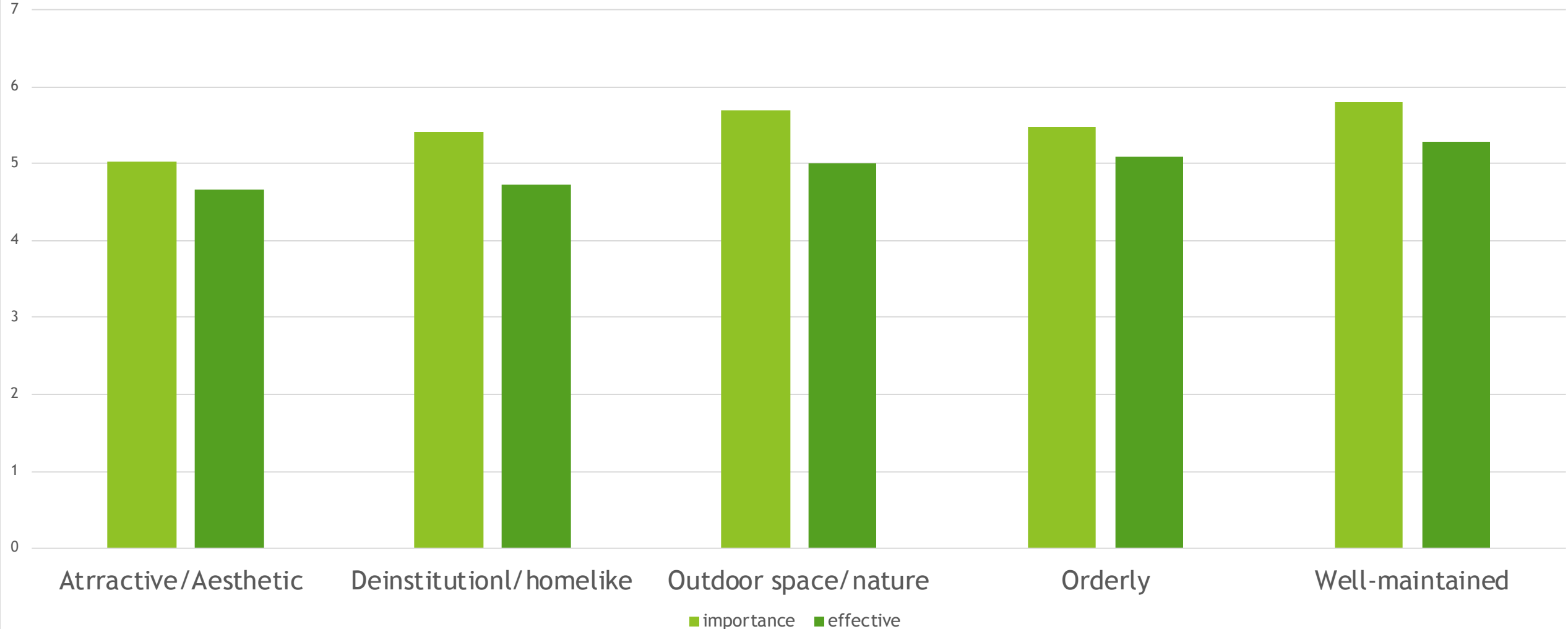


Phase 3: Results

- ▶ 58 PPED (client) surveys
- ▶ 157 PSED (staff) surveys
- ▶ Differences *between patients and staff*
- ▶ *Differences between staff in NY and staff in CA for “effectiveness” but not “importance”*
- ▶ Some differences between “importance” and “effectiveness” among patients and staff
- ▶ Use qualitative data (write-in questions) to help explain quantitative

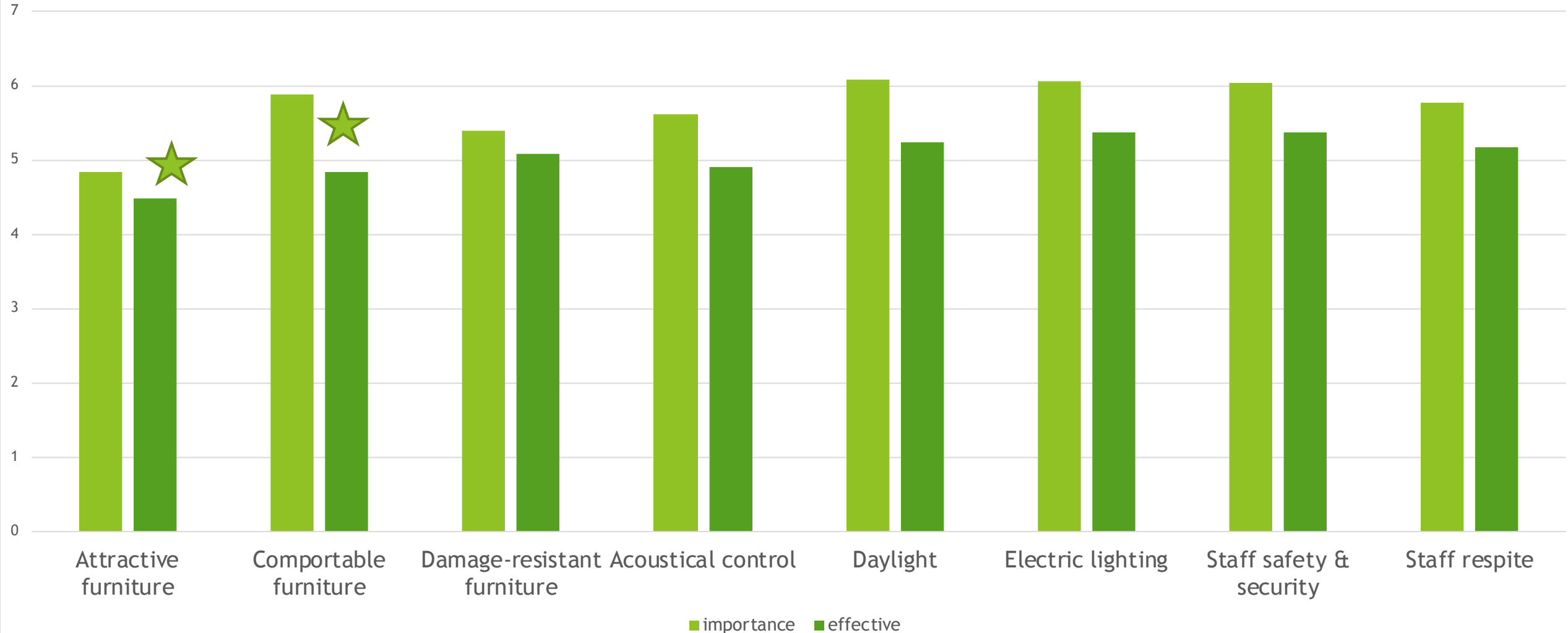
Phase 3: PPED Results

Qualities that Support Patients, Staff & Families



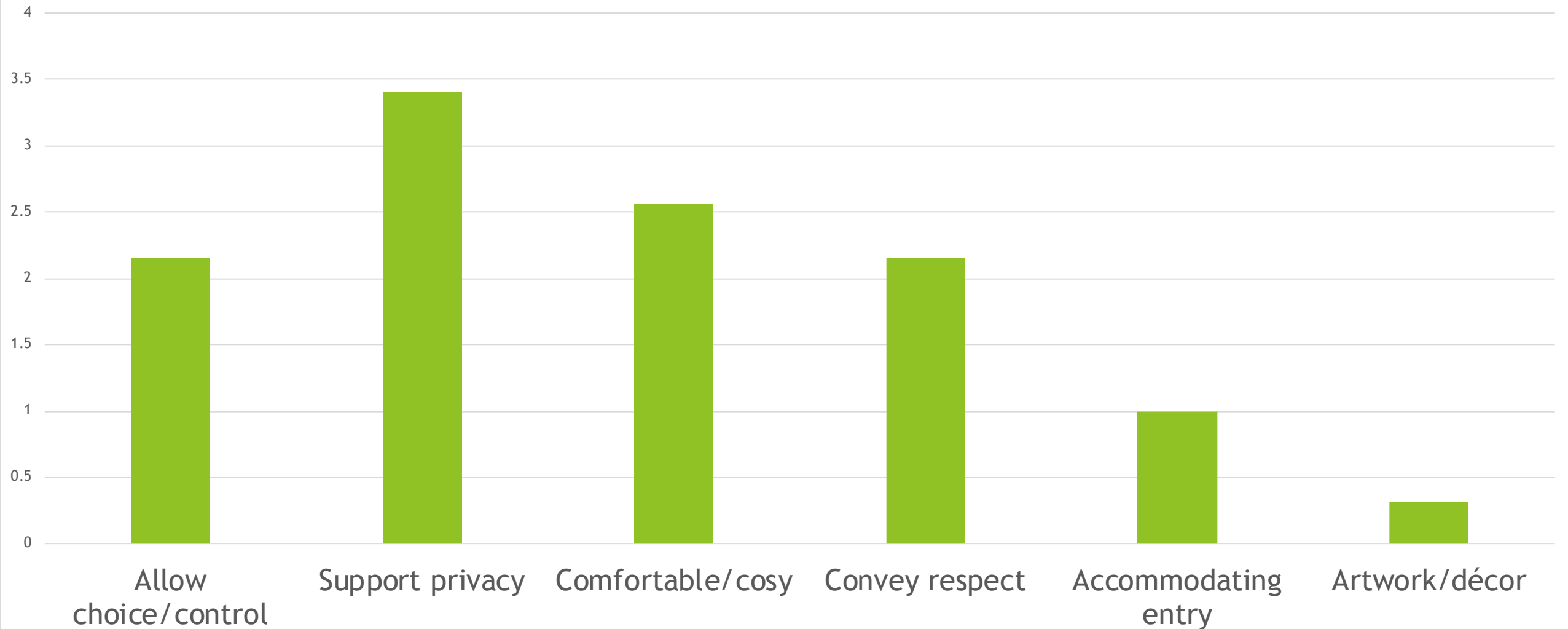
Phase 3: PPED Results

Features that Support Patients, Staff & Families



Phase 3: PPED Results

Ranking of Characteristics for Deinstitutionalization



Phase 4: Future Research

1. Outcomes associated with **private vs shared bedrooms**
2. Frequency of incidents associated with **open vs closed nurse stations** is essential
3. Impact of **noise and lighting**
4. Impact of **access to nature**
5. Provision of **staff respite areas**
6. **Physical environment of care in**
 1. Forensic MBH facilities
 2. Jails, prisons, courthouses

What do we know? What do we *need to* know?

References

- Marcus, C. C., & Sachs, N. A. (2014). *Therapeutic landscapes: An evidence-based approach to designing healing gardens and restorative outdoor spaces*. John Wiley & Sons. Chapter on gardens for MBH facilities.
- Sachs, N. A. in Marcus, C. C., & Barnes, M. (Eds.). (1999). Chapter 5: Psychiatric hospitals in *Healing gardens: Therapeutic benefits and design recommendations* (Vol. 4). John Wiley & Sons.
- Shepley, M. M., Watson, A., Pitts, F., Garrity, A., Spelman, E., Fronsman, A., & Kelkar, J. (2017). Mental and behavioral health settings: Importance & effectiveness of environmental qualities & features as perceived by staff. *Journal of Environmental Psychology*, 50, 37-50.
- Shepley, M. M., Watson, A., Pitts, F., Garrity, A., Spelman, E., Kelkar, J., & Fronsman, A. (2016). Mental and behavioral health environments: critical considerations for facility design. *General Hospital Psychiatry*, 42, 15-21.
- Shepley, M. M., & Pasha, S. (2017). *Design for Mental and Behavioral Health*. Routledge.